

Opening  New Ways

UNIPOL 2022-2024
STRATEGIC PLAN

Unipol – UnipolSai Corporate Presentation

 **Unipol**
GRUPPO

 **UnipolSai**
ASSICURAZIONI

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Appendix



OUR LEADERSHIP

NON-LIFE

IN ITALY

- ✓ premium income **8.3 € billion^a**
- ✓ market share **19.7%^b**

SALES NETWORK

IN ITALY

- ✓ **over 2,000** agencies

TELEMATICS

IN EUROPE

- ✓ among the **leaders in the world**
- ✓ market share around **70%** in Italy

REPUTATION

AMONG FIG IN ITALY^c

- ✓ **best in class** reputation
- ✓ **'top-of-mind'** brand

FY22 figures

^a Including premiums collected in Serbia by the subsidiary DDOR

^b 2022 figures, Italian market. Source: ANIA, *Premi del lavoro diretto italiano 2022 – Edizione 2023* – Ranking Controllo Unico Soggetto

^c Source: Italy RepTrak® Analysis



ABOUT US > GROUP HIGHLIGHTS

Leader in Non-Life

- Leader in Non-Life insurance in Italy with 8.3 €bn premiums^a and a market share of 19.7%^b
 - ✓ #1 in Motor TPL with 3.0 €bn premiums and a market share of 23.5%^b
 - ✓ #1 in Health business with 931 €m premiums and a market share of 25.0%^b

Leader in Telematics

- #1 in the European insurance business as to MV black-boxes distribution, with a market share around 70% in Italy

Leader in Pension Funds

- Leader in the Insurance Occupational Pension Funds in the Italian market, with 5 €bn AUM
- Among the key players in the Italian Life business with direct income of 5.3 €bn and a market share of 5.1%

Evolution towards Ecosystems

- Ongoing evolution from the leadership in the insurance business to the leadership in Mobility, Welfare and Property Ecosystems

Largest Agency Network

- Over 2,000 agencies in Italy (ca. 20,000 agents/sub-agents) and >100 internal sales outlets in Serbia
- Multichannel strategy, including around 3,000 banking branches and sales points (Bancassurance agreements with BPER, BPS and others) and Direct channel (Internet/telephone)
- More than 16.8 million customers

Experienced Consolidator

- Successful track record in M&A and consolidation (2012 Fondiaria-Sai, 2003 Winterthur Italia, 2000 Aurora)

Reliable Partner

- Track record in reaching financial targets over the last strategic plans

Generous Dividend Payer

- Dividends 2022: Unipol DPS 0.37 €, div/yield 7.5%; UnipolSai DPS 0.16 €, div/yield 6.4%^c

FY22 figures

^a Including premiums collected in Serbia by the subsidiary DDOR

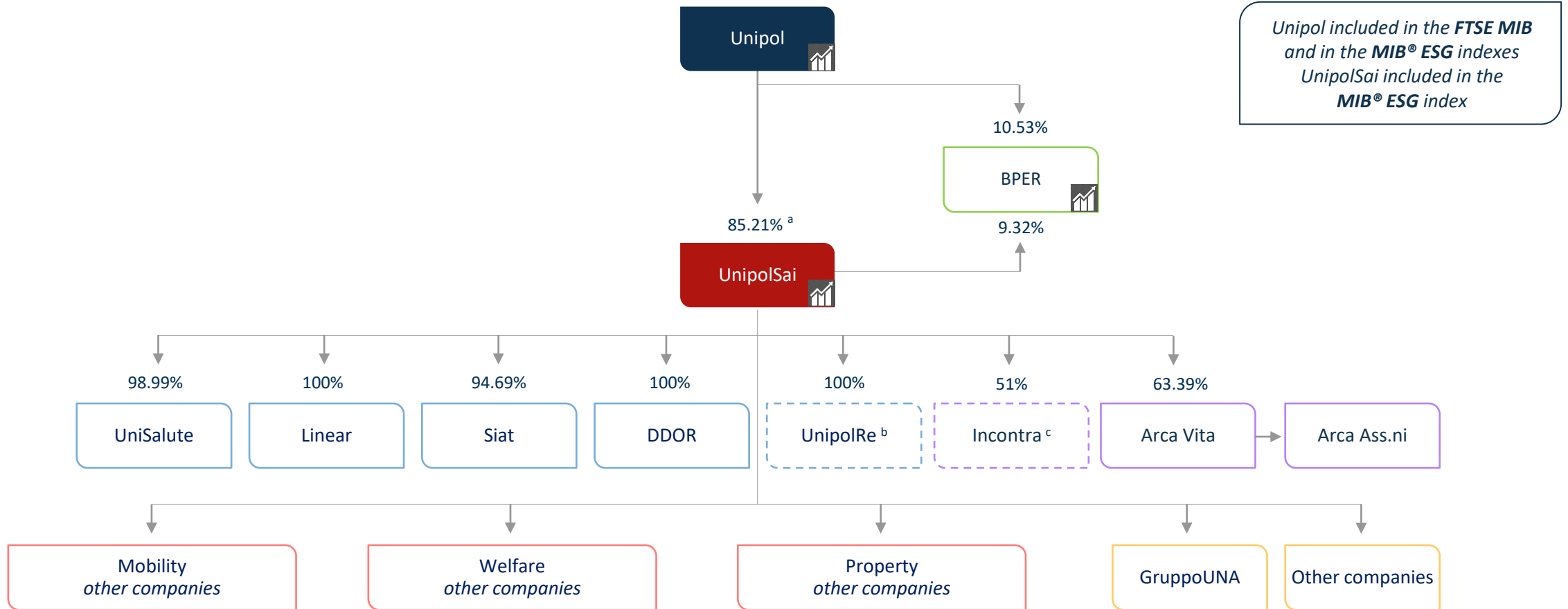
^b 2022 Italian market shares. Source: ANIA, *Premi del lavoro diretto italiano 2022 – Edizione 2023* – Ranking Controllo Unico Soggetto

^c Dividend yield calculated on the share price of the day when the BoDs approved the preliminary results (9 February 2023)



ABOUT US > GROUP STRUCTURE

As at 30 June 2023



Companies listed on the Italian Stock Exchange

^a Including the shares held by Unipol Investment, UnipolPart I and Unipol Finance

^b Ongoing merger by incorporation into UnipolSai S.p.A.

^c Ongoing transfer; contract signed with UniCredit S.p.A.

Banking and Financials

Insurance

Bancassurance

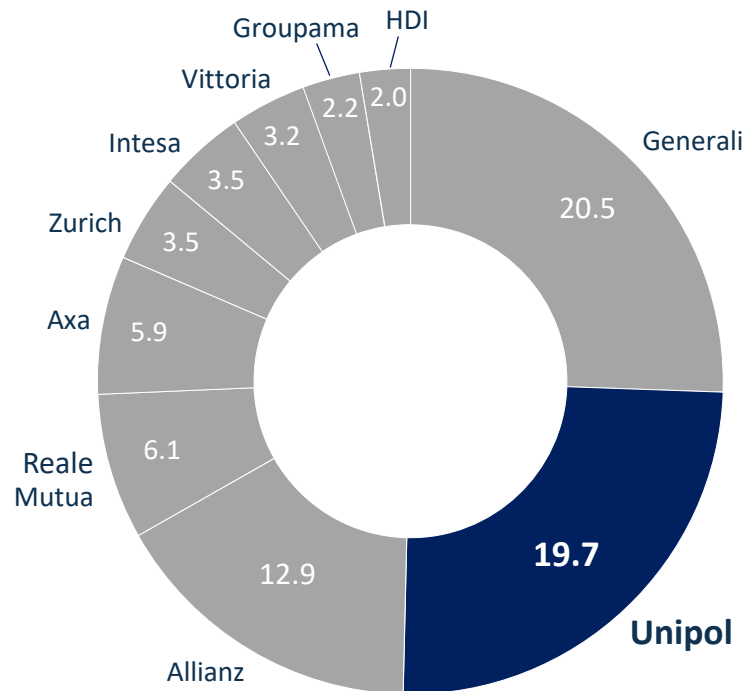
Services (insurance & ancillary)

Hotel and Other



Non-Life Market Shares in Italy ^a

%



UnipolSai Sales Network

North
47%

Center
24%

South
29%

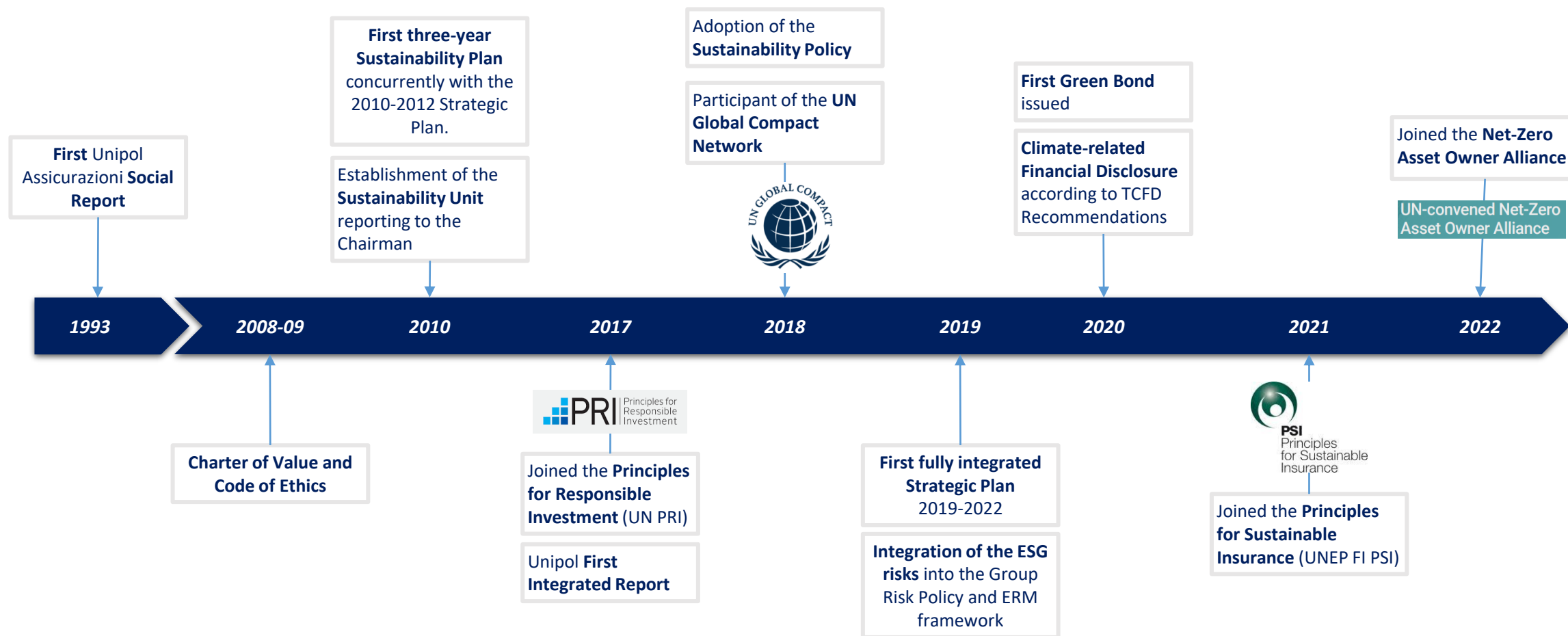
over 2,000 agencies

FY22 figures

^a 2022 figures, Italian market. Source: ANIA, *Premi del lavoro diretto italiano 2022 – Edizione 2023 – Ranking Controllo Unico Soggetto*



ABOUT US > SUSTAINABILITY JOURNEY





SUSTAINABILITY GOVERNANCE

Integration of ESG factors into corporate governance and management bodies, policies, ERM Framework, processes, accountability

UNIPOL AND PROTECTION

- Support increasing the **resilience** of **people** and **businesses**
- Promote people's **health**, with a focus on **prevention**
- Promote and support more **sustainable mobility behaviors**
- Increase the offer of **investment products with focus on sustainability**

UNIPOL AND INVESTMENT

- **Net-zero investment portfolio by 2050** as committed by joining the Net-Zero Asset Owner Alliance
- Increasing **thematic investment** in support of the SDGs

UNIPOL AND PEOPLE

- **Generational change** and **talent development** paths for new graduates and under 35 employees
- **Reskilling** paths for employees involved in automation processes
- **General and specific ESG training** for different employees groups
- Strengthening of DE&I Policies

UNIPOL AND SOCIETY

- **Reduction of Scope 1 and Scope 2 emissions** in line with the scenario for limiting the increase in the average global temperature to 1.5°C
- **Biodiversity restoration** and climate adaptation projects
- **Building reliable networks** in critical supply chains
- **Strengthening territorial roots** and engagement

Enabling transition

Share of products with environmental and social value
30% by 2024

Carbon intensity of directly managed portfolios ^a
-50% by 2030
Thematic investments
1,3 bn by 2024

Delivering around **80,000 hours of training** in **Generational Change** programs and **reskilling initiatives** ^b

Scope 1 and 2 emissions ^c
-46,2% by 2030





€m	FY21	FY22
Premium income ^a	13,329	13,645
<i>Non-Life</i>	7,943	8,304
<i>Life</i>	5,386	5,341
Combined Ratio ^b	95.0%	93.8%
Consolid. Net Result reported	796	866
Consolid. Net Result norm.	514 ^c	774 ^d
Group Net Result reported	627	683
Group Net Result norm.	375 ^c	583 ^d
Dividends	215	265
DPS (€)	0.30	0.37
Total Equity	9,722	7,662
Shareholders' Equity	7,780	6,130
BVPS (€)	10.84	8.54
Solvency 2 ratio (cons. PIM)	214%	200%



€m	FY21	FY22
Premium income ^a	13,329	13,645
<i>Non-Life</i>	7,943	8,304
<i>Life</i>	5,386	5,341
Combined Ratio ^b	95.0%	93.8%
Consolid. Net Result reported	723	651
Consolid. Net Result norm.	596 ^e	789 ^f
Group Net Result reported	688	597
Group Net Result norm.	561 ^e	733 ^f
Dividends	537	453
DPS (€)	0.19	0.16
Total Equity	8,234	5,813
Shareholders' Equity	7,964	5,569
BVPS (€)	2.64	1.79
Solvency 2 ratio (cons. ec. cap.)	284%	274%

Please note that figures are compliant with the accounting standards in force in 2022, therefore they do not consider the effects of the application of IFRS17 and IFRS9

^a Direct business ^b Net of reinsurance

^c Excluding the following items: (i) finalisation of the settlement agreement regarding the corporate liability action against former directors and statutory auditors, (ii) goodwill and real estate tax values realignment, (iii) badwill accounted by BPER in relation to the banking branches acquired from UBI Banca and Banca Intesa Sanpaolo

^d Excluding (i) the badwill accounted by Unipol in relation to the increase of its stake in BPER, (ii) the badwill recognized by BPER on the acquisition of Banca Carige and (iii) the employee solidarity fund

^e Excluding the following items: (i) finalisation of the settlement agreement regarding the corporate liability action against former directors and statutory auditors, (ii) goodwill and real estate tax values realignment

^f Excluding the employee solidarity fund

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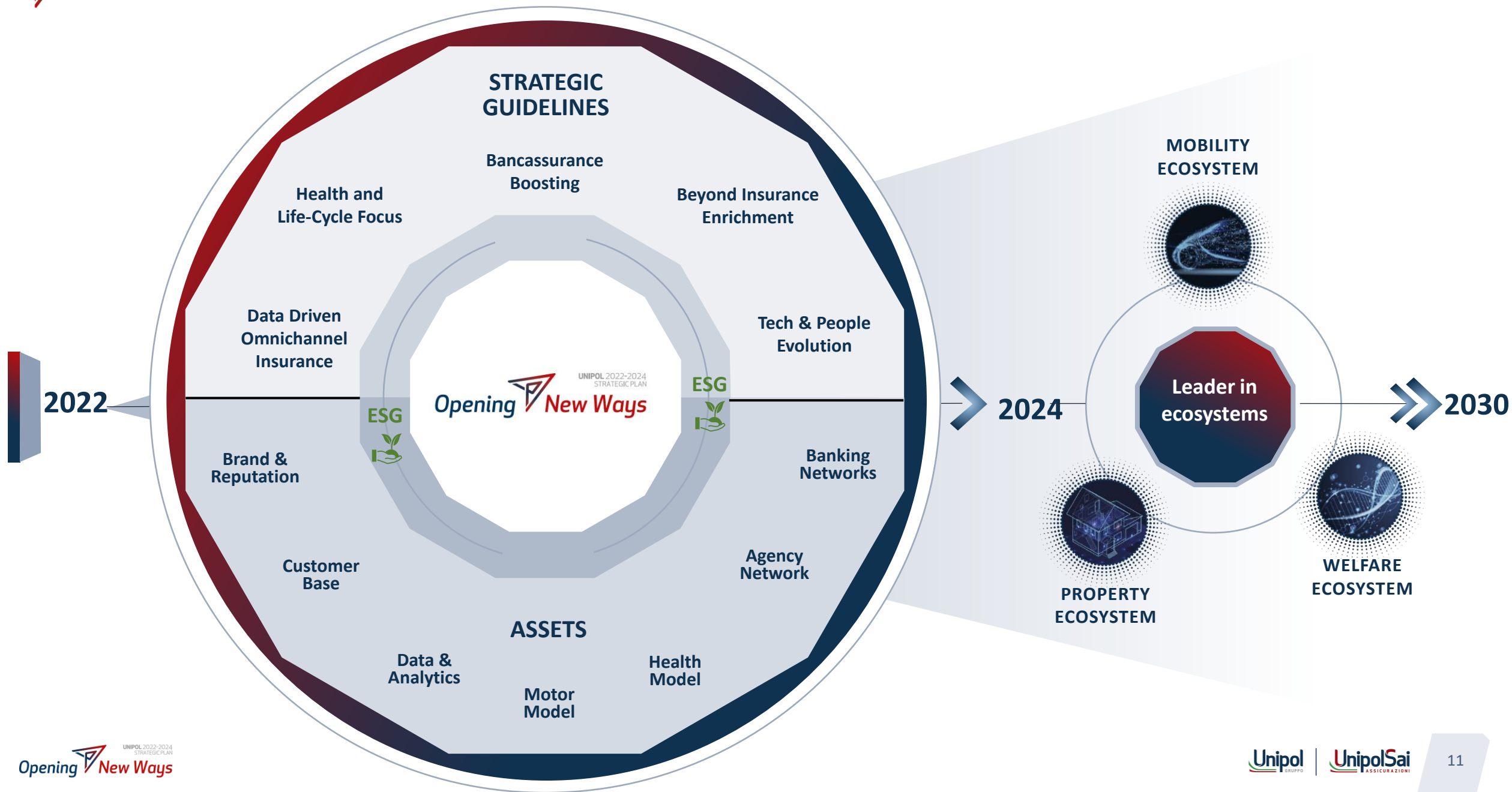
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2022-2024 STRATEGIC PLAN > OPENING NEW WAYS: STRATEGY FRAMEWORK





2022-2024 STRATEGIC PLAN > THE 5 STRATEGIC GUIDELINES



Data Driven Omnichannel Insurance



Consolidate the Group's **technical and distribution excellence**, through an increasingly intensive use of **Data and Analytics**



Develop a **new platform for the Retail insurance offer**, by exploiting the **effectiveness** of the **leading agency network** and completing the **omnichannel evolution** of the distribution model



Health and Life-Cycle Focus



Strengthen **leadership in the health business** by enhancing the **UniSalute centre of excellence** in support of all the Group's Distribution Networks



Life products offer with a Life-Cycle perspective and optimised capital absorption



Bancassurance Boosting



Strengthen the **bancassurance business model** by enhancing the Group's **distinctive capabilities** for the benefit of the **banking partners**



Beyond Insurance Enrichment



Accelerate the **evolution** of the Group's **offer** by **further extending the Mobility ecosystem and strengthening the Welfare and Property ecosystems**



Tech & People Evolution



Digital evolution in the operating model through intensive use of new technologies, data, automation and the evolution of the company's organisation



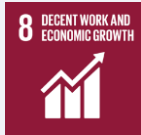
2022-2024 STRATEGIC PLAN > ESG GUIDELINES

REACHING THE UN 2030 AGENDA SUSTAINABLE DEVELOPMENT GOALS



Good health and well-being

Evolution in the Health offer taking a **Life-Cycle approach**, identifying proposals that respond to changing needs of both individuals and society over time



Decent work and economic growth

Enrichment of the Property offer in a synergic and integrated way, **offering services** that reliably support homeowners taking a **responsible approach to critical supply chains**



Sustainable cities and communities

Sustainable Motor Insurance approach that promotes behaviours that will **help support the Paris Agreement targets**



Responsible consumption and production

Environmental qualification of the claims management process with a view to the **circular economy**
Increasing the ESG component in Life products



Climate action

Clear **climate strategy** on how the Group copes with risks and opportunities related to a changing climate, **contributing** to achievement of the **Paris Agreement target towards limiting global warming by 1.5°C** with reduction of direct and indirect impacts
Joining the Net Zero Asset Owner Alliance



2022-2024 STRATEGIC PLAN > INSURANCE TARGETS

Insurance KPIs



2024 TARGET

Δ vs 2021

Non-Life Premiums

€8.9bn

+ 4.5% CAGR

of which Motor

€4.2bn

+ 3.1% CAGR

of which non-Motor^a

€3.7bn

+ 4.7% CAGR

of which Health

€1.0bn

+ 10.0% CAGR

CoR Non-Life (net of reinsurance)

92.6%

- 2.7 p.p.

Life premiums

€5.8bn

+ 2.5% CAGR

Present Value Future Profit Margin

3.5%

+ 0.5 p.p.

Figures are compliant with the accounting standards in force in 2022, they do not consider the effects of the application of IFRS17 and IFRS9



2022-2024 STRATEGIC PLAN > FINANCIAL AND SUSTAINABILITY TARGETS

Financial and Sustainability KPIs



2022 – 2024 TARGET

2022 – 2024 TARGET

Cumulative consolidated net profit^a 2022-2024

€2.3bn

€2.3bn

Cumulative dividends 2022-2024

€0.75bn

€1.4bn

2024 TARGET

Share of products with environmental and social value

30%

Finance for the SDGs (amount of thematic investments for the SDGs)

€1.3bn

Reputational Index (reputation score among the general public according to RepTrak[®] methodology)

> Average insurance sector

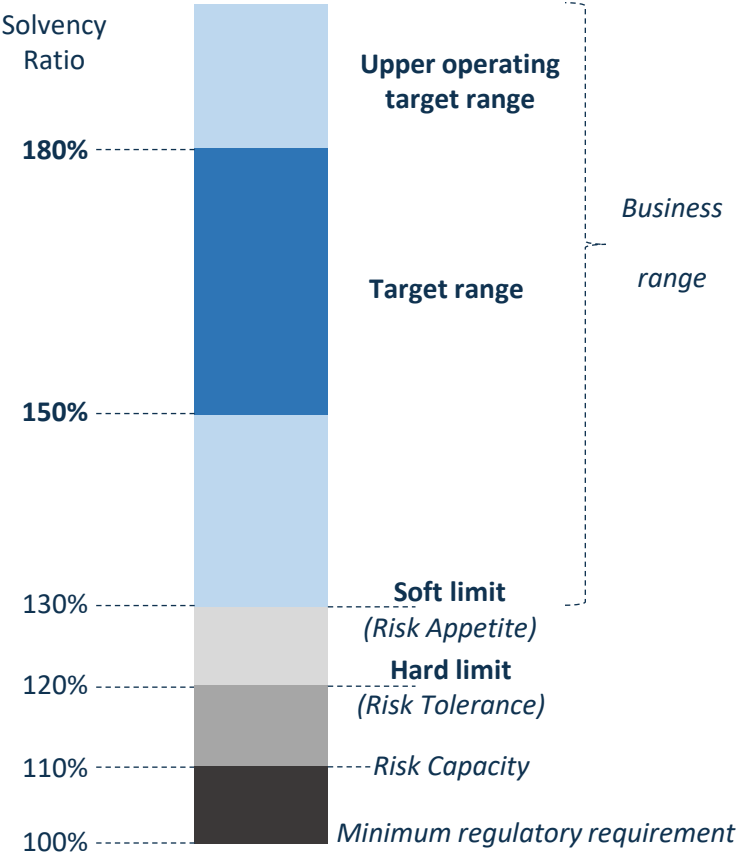
Unipol management incentive system

20% incentive long-term system linked to ESG targets

Figures are compliant with the accounting standards in force in 2022, therefore they do not consider the effects of the application of IFRS17 and IFRS9



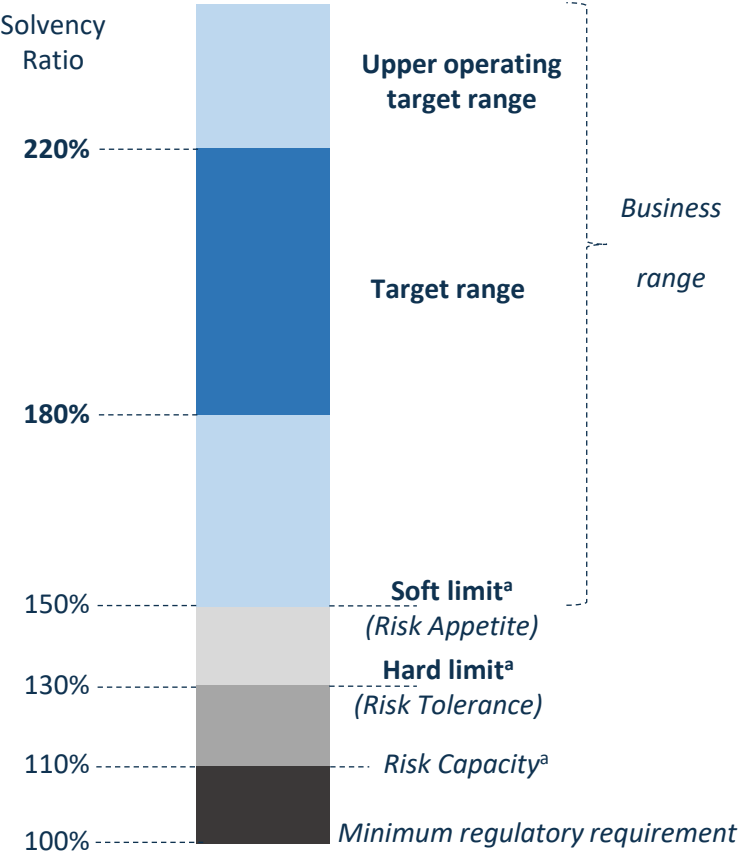
CAPITAL MANAGEMENT FRAMEWORK



Management actions



If Solvency Ratio is **lower than the risk appetite or risk tolerance**: the actions needed to restore the risk appetite level are assessed



^a Limits only applied to UnipolSai S.p.A.

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1H23 CONSOLIDATED RESULTS > RESULTS BY SECTOR

RESULTS BY SECTOR



€m	1H22 rep. IFRS4/IAS 39	1H22 norm. IFRS4/IAS 39	1H22 IFRS17/9	1H23 IFRS17/9
Pre-tax result	868	589	525	697
<i>Non-Life</i>	627	516	363	501
<i>Life</i>	145	145	63	143
<i>Other</i>	96	-72	99	53
Net result	684	405	433	517
Group net result	575	312	364	416

1H22 normalized figures excluded the goodwill accounted by Unipol in relation to the increase of its stake in BPER and by the accounting effect recognized by BPER from the acquisition of 80% of Banca Carige.

Unipol 1H23 results include 113€m corresponding to the consolidation of BPER Banca using the equity method, as calculated net of the expected impact of the windfall tax on banks introduced by the Government's Decree approved on 7 August 2023. This impact is estimated to amount to 28€m on the basis of information available at 10 Aug.



€m	1H22 IFRS4/IAS39	1H22 IFRS17/9	1H23 IFRS17/9
Pre-tax result	618	279	614
<i>Non-Life</i>	505	239	462
<i>Life</i>	147	65	145
<i>Other</i>	-33	-25	7
Net result	422	176	431
Group net result	401	160	406



1H23 CONSOLIDATED RESULTS > P&L BY SECTOR

P&L BY SECTOR



€m	Non-Life	Life	Other	Total
Insurance revenue	4,396	258	--	4,654
Insurance costs	-4,168	-149	--	-4,317
Reinsurance result	-98	-4	--	-102
Insurance service result	130	105	--	235
Net financial result ^a	406	55	95	556
Other revenues/costs	-2	0	-4	-6
Int. exp. on fin. liabilities	-33	-17	-38	-88
Pre-tax result	501	143	53	697
Net result				517

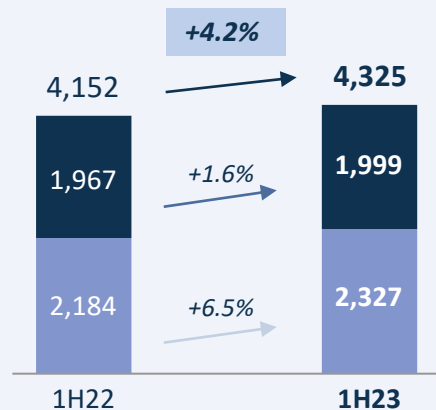


€m	Non-Life	Life	Other	Total
Insurance revenue	4,396	258	--	4,654
Insurance costs	-4,168	-149	--	-4,317
Reinsurance result	-98	-4	--	-102
Insurance service result	130	105	--	235
Net financial result ^a	366	57	7	430
Other revenues/costs	-1	0	2	1
Int. exp. on fin. liabilities	-33	-17	-2	-52
Pre-tax result	462	145	7	614
Net result				431

^a Excluding interest expenses on financial liabilities

PREMIUM COLLECTION

€m



Motor Non-Motor

Breakdown by Ecosystem

	€m	%	var%
Mobility	2,190	51	+1.6
Motor	1,999	46	+1.6
Other	192	4	+1.9
Welfare	905	21	+9.6
Health	552	13	+16.9
Accident	353	8	-0.1
Property	1,231	28	+5.1
Fire & other dam. to prop.	677	16	+5.8
General TPL	387	9	+6.1
Other	167	4	+0.0
Total	4,325	100	+4.2

Breakdown by Market Segment

	Total	Mobility	Welfare	Property
Retail & SMEs	78%	44%	11%	24%
Corporate	22%	7%	10%	5%
Total	100%			

Breakdown by Company

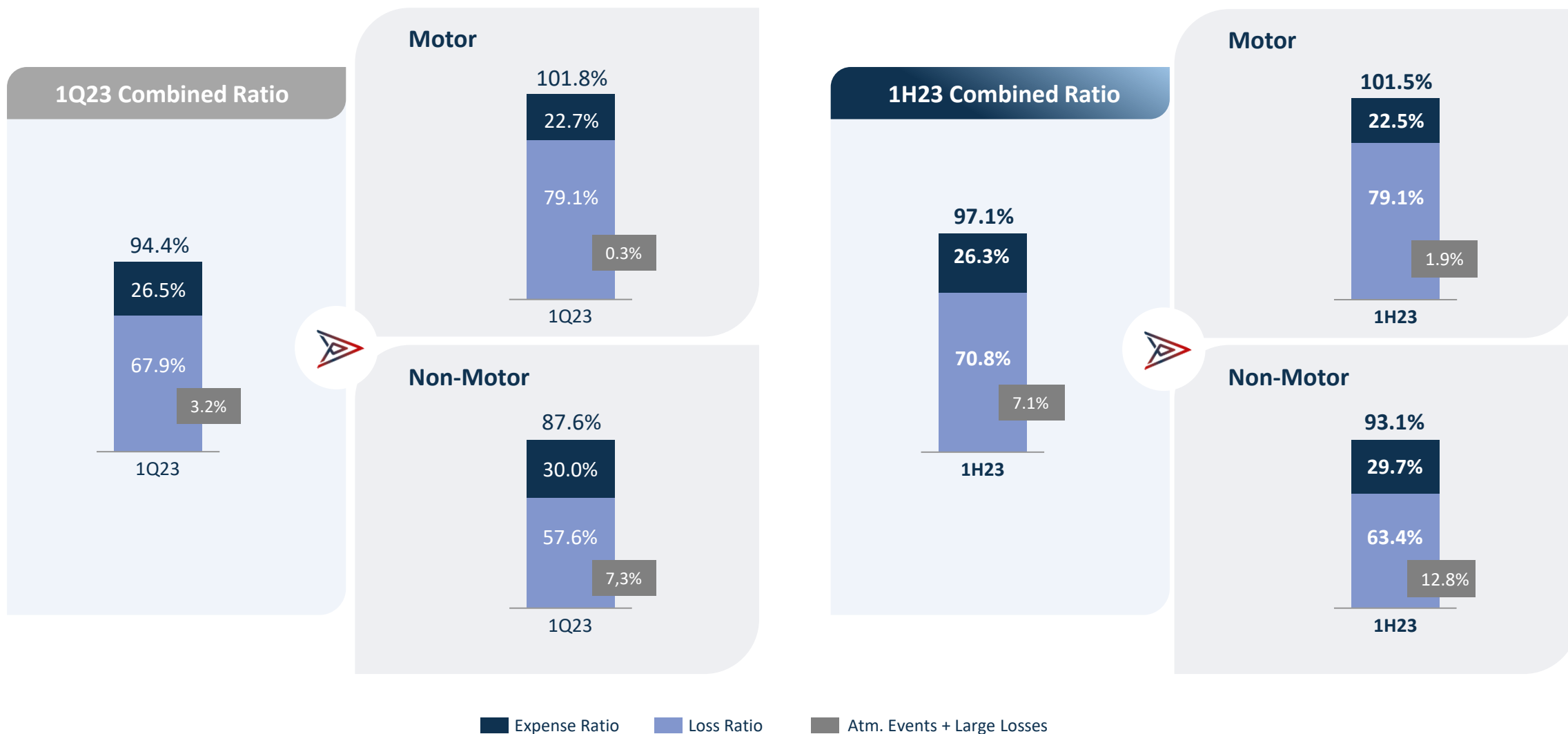
	€m	%	var%
UnipolSai	3,444	80	+1.6
UniSalute	405	9	+34.6
Linear	105	2	+6.0
Arca Assicurazioni	134	3	+6.9
Siat	103	2	+13.4
Incontra	77	2	-17.0
DDOR	59	1	+8.6
Total	4,325	100	+4.2

Breakdown by Distribution Channel

	Total	Mobility	Welfare	Property
Agents	75%	43%	9%	22%
Bancassurance	6%	1%	3%	2%
Other	20%	7%	8%	4%
Total	100%			



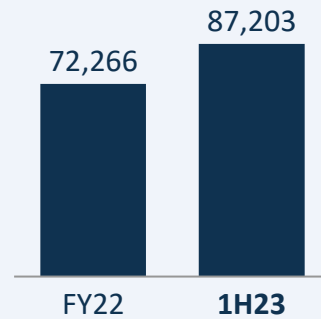
1H23 CONSOLIDATED RESULTS > MOTOR AND NON-MOTOR COMBINED RATIO



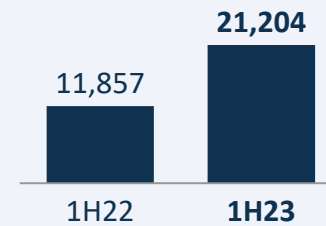
KPIs

€m	1H22	1H23
Revenues	206	260
Costs	-93	-119
Capital gains on assets	13	20
EBITDA	113	140
EBIT	20	32
Net result	14	12

FLEET – PROPRIETARY VEHICLES



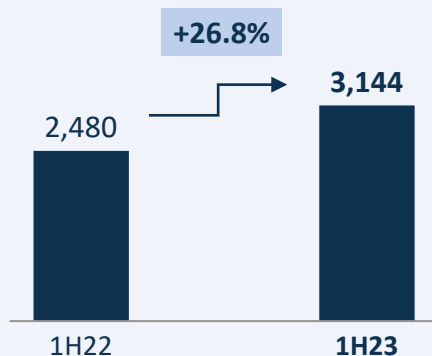
NEW REGISTERED VEHICLES



Operating figures

PREMIUM COLLECTION

€m



Breakdown by Line of Business

	€m	%	var%
Traditional	1,895	60	+30.2
Unit linked	240	8	-62.0
Pension funds	929	30	+197.6
Capitalization	80	3	+0.4
Total	3,144	100	+26.8

Breakdown by Market Segment

	Total	Hybrids	Pure Traditional	Pure Linked	Pension Funds
Individual	60.1%	16.2%	41.9%	1.5%	0.5%
Collective	39.0%	--	9.9%	--	29.0%
Corporate	0.9%	--	0.9%	--	--
Total	100.0%				

Breakdown by Distribution Channel

	€m	%	var%
Agents	748	24	+9.4
Bancassurance	1,218	39	+0.7
Head office	1,108	35	+117.4
Other	72	2	-8.1
Total	3,144	100	+26.8

Breakdown by Company

	€m	%	var%
UnipolSai	1,917	61	+52.0
Arca Vita + AVI	1,203	38	+1.2
Other companies	24	1	-17.1
Total	3,144	100	+26.8

Net inflows

€m

1H23

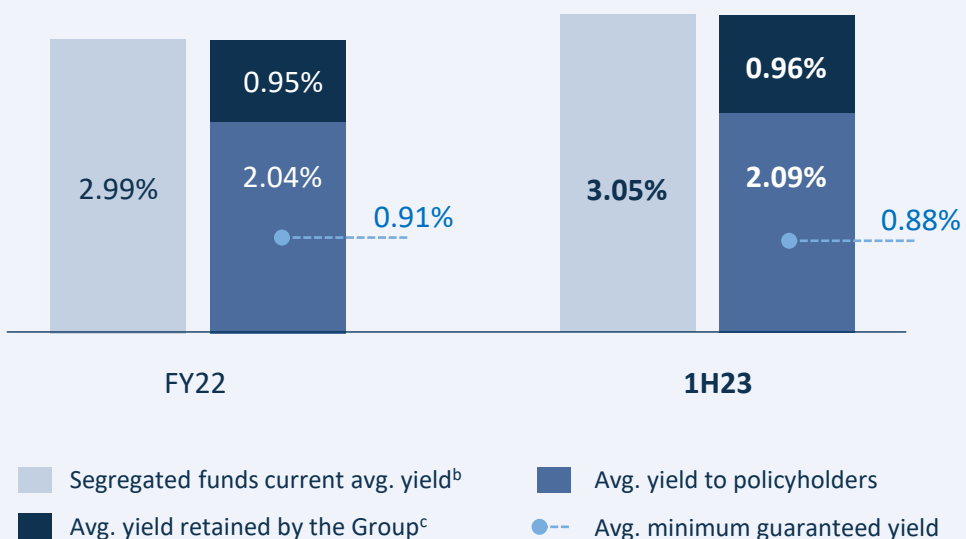
Traditional + Capitaliz.	+118
Other	+714
Total	+832

Operating figures, local GAAP



1H23 CONSOLIDATED RESULTS > LIFE YIELDS

LIFE YIELDS



Technical Reserves by Minimum Guarantee^a

	FY22		1H23	
Min. guar. yield	€bn	%	€bn	%
0%	17.1	47	18.2	49
0% - 1%	7.8	22	7.5	20
1% - 2%	5.2	14	5.0	14
2% - 3%	4.3	12	4.2	12
>3%	1.9	5	1.8	5
Total	36.4	100	36.8	100

^a Technical reserves of segregated funds in the existing portfolio

^b Calculated at cost basis

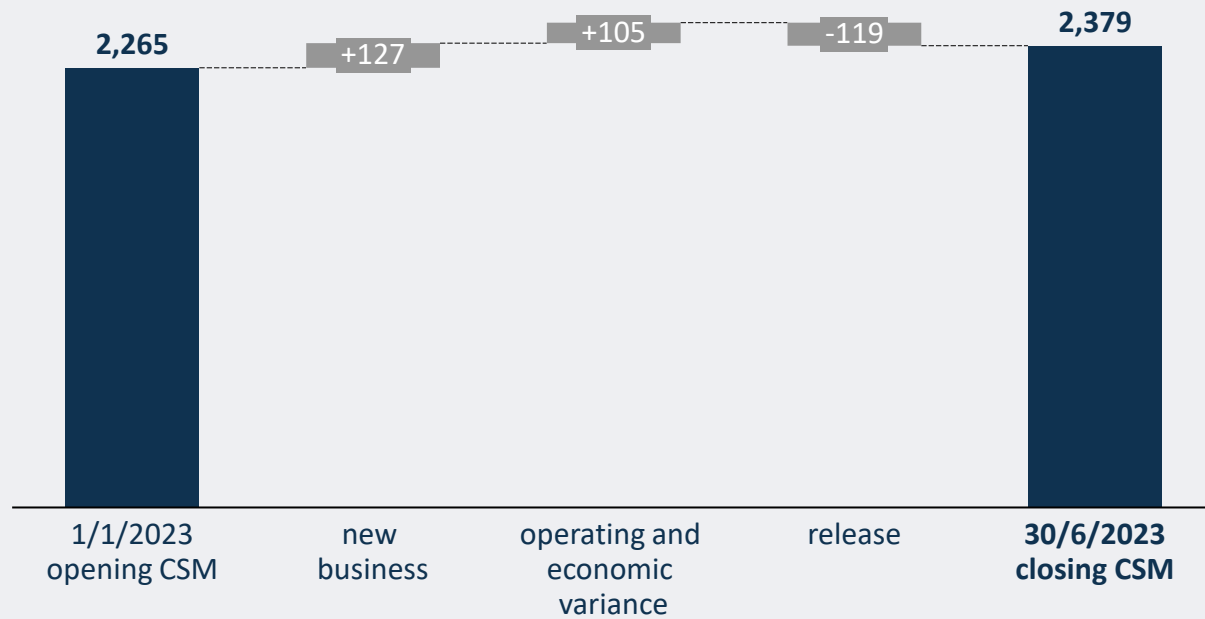
^c Gross financial yield on a yearly basis
Operating figures



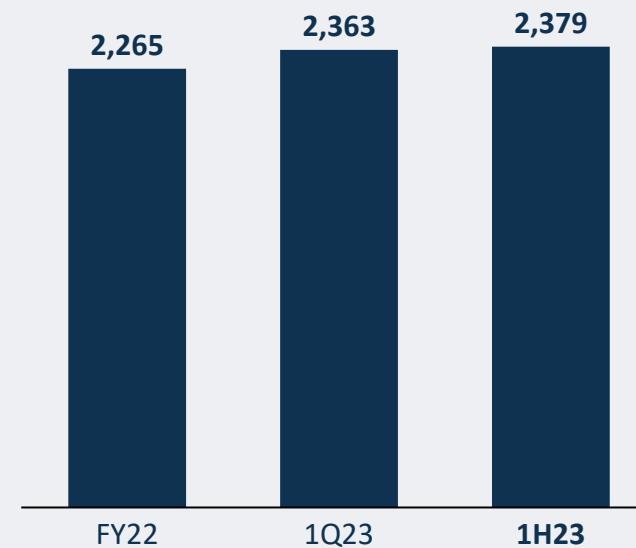
1H23 CONSOLIDATED RESULTS > LIFE CSM

€m

CSM Roll-forward



CSM trend





1H23 CONSOLIDATED RESULTS > INVESTMENTS

Investments by Asset Class

	FY22		1H23	
	€bn	%	€bn	%
Total Bonds	41.3	78.7	43.1	79.4
<i>o/w Italian Govies</i>	17.5	33.3	18.3	33.7
<i>o/w Non-Italian Govies</i>	8.8	16.8	9.5	17.6
<i>o/w Corporate</i>	15.0	28.5	15.3	28.1
Cash	1.6	3.1	1.5	2.7
Equity and Funds	2.3	4.4	2.4	4.3
Real Assets, P.E., H.F.	2.4	4.5	2.5	4.6
Real Estate	4.9	9.3	4.9	9.0
Total	52.6	100	54.4	100



Breakdown by Accounting Sector – 1H23

	FVOCI	FVPL NL&Life free cap.	FVPL Life segr. acc.	Amort. cost	Other	Total
Govies	48%	--	--	3%	--	51%
Corporate	22%	2%	3%	2%	--	28%
Cash	--	--	--	--	3%	3%
Equity and Funds	3%	1%	--	--	--	4%
Real Assets, P.E., H.F.	--	2%	3%	--	--	5%
Real Estate	--	--	1%	8%	--	9%
Total	74%	4%	6%	13%	3%	100%

Duration (years)

	FY22			1H23		
	Total	Non-Life	Life	Total	Non-Life	Life
Assets	5.0	3.0	6.0	4.6	2.4	5.7
Liabilities	5.8	2.3	7.3	5.7	2.3	7.2
Mismatch	-0.0	1.3	-0.5	-0.3	0.8	-0.6

€m

	1H22			1H23		
	Non-Life	Life	Total	Non-Life	Life	Total
Coupons and dividends	237	575	828	265	598	898
Yield	3.4%	3.1%	3.2%	4.0%	3.2%	3.5%
Realized/unrealized gains/losses	-390	-225	-644	123	12	144
Yield	-5.7%	-1.2%	-2.5%	1.9%	0.1%	0.6%
Total	-153	350	185	389	611	1,042
Yield	-2.2%	1.9%	0.7%	5.9%	3.3%	4.0%

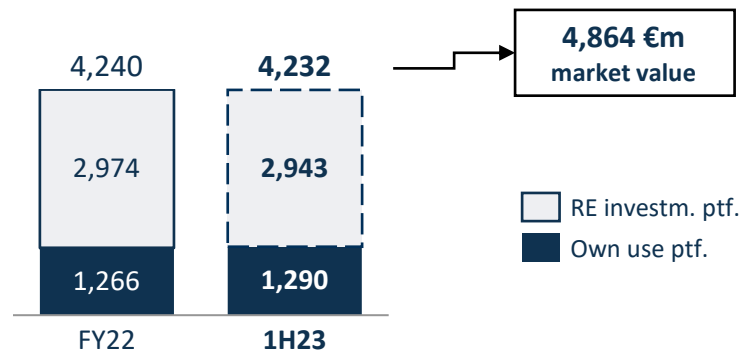
Investment yields on a yearly basis
Operating figures



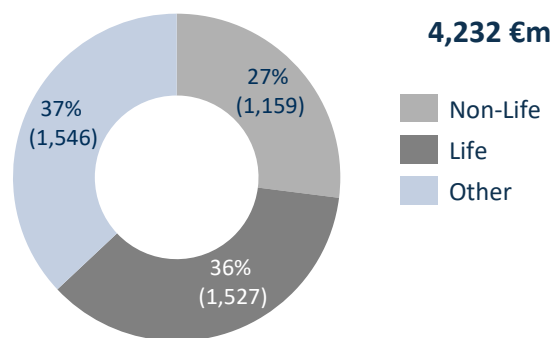
1H23 CONSOLIDATED RESULTS > REAL ESTATE

€m

Total Portfolio



Breakdown by Accounting Sector

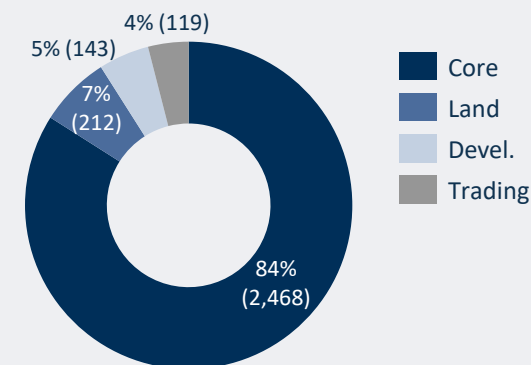


Real Estate Investment Portfolio (2,943 €m) Details

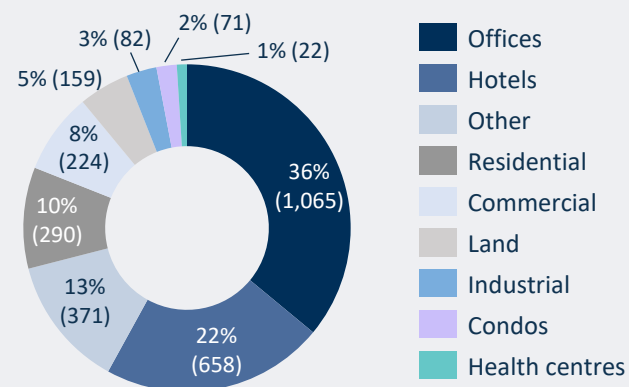
Gross Yield

	1H22		1H23	
	€m	Yield	€m	Yield
Ord. yield	54	3.7%	61	4.2%
Extraord. yield ^a	-4	-0.3%	2	0.1%
Total	50	3.4%	63	4.3%

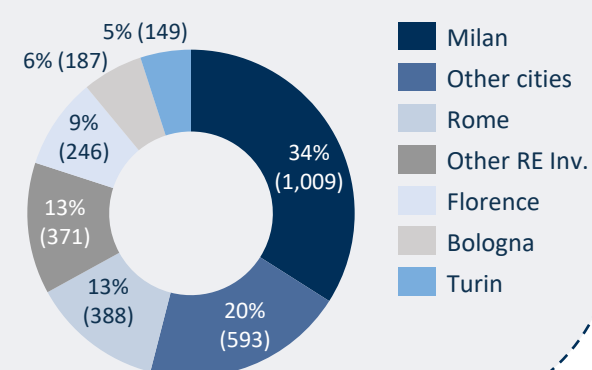
Breakdown by Cluster



Breakdown by Use



Breakdown by Area



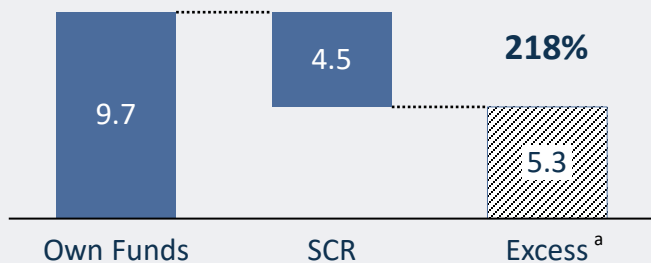


1H23 CONSOLIDATED RESULTS > SOLVENCY 2

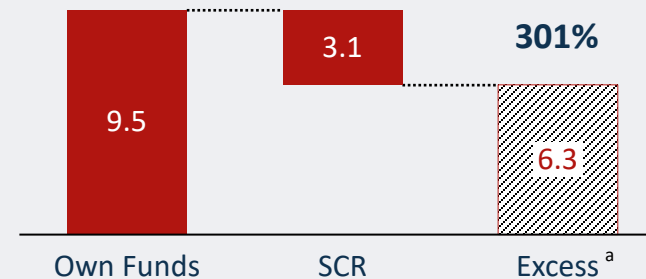
€bn



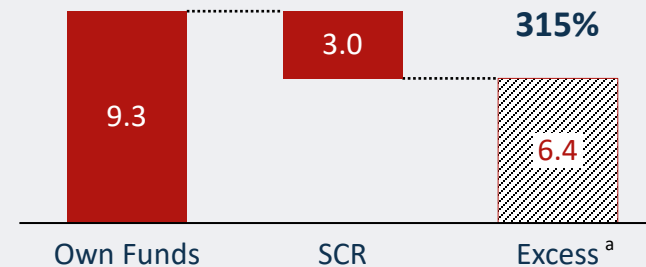
Partial Internal Model (*consolidated*)



Economic Capital (*consolidated*)



Partial Internal Model (*solo*)



^a Eligible Own Funds in excess of Solvency Capital Requirements



1H23 CONSOLIDATED RESULTS > KEY FIGURES



€m	1H22	1H23
Premium collection	6,632	7,470
<i>Non-Life</i>	4,152	4,325
<i>Life</i>	2,480	3,144
Combined Ratio	90.5%	97.1%
Pre-Tax Result	525	697
Net Result	433	517
Group Net Result	364	416

€m	FY22	1H23
Total Equity	8,579	8,923
Shareholders' Equity	6,863	7,186
Solvency 2 ratio (cons. PIM)	200%	218%

Unipol 1H23 results include 113€m corresponding to the consolidation of BPER Banca using the equity method, as calculated net of the expected impact of the windfall tax on banks introduced by the Government's Decree approved on 7 August 2023. This impact is estimated to amount to 28€m on the basis of information available at 10 Aug.



€m	1H22	1H23
Premium collection	6,632	7,470
<i>Non-Life</i>	4,152	4,325
<i>Life</i>	2,480	3,144
Combined Ratio	90.5%	97.1%
Pre-Tax Result	279	614
Net Result	176	431
Group Net Result	160	406

€m	FY22	1H23
Total Equity	6,733	6,923
Shareholders' Equity	6,458	6,652
Solvency 2 ratio (cons. ec. cap.)	274%	301%

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About us

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Opening New Ways
2022-2024 Strategic Plan

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1H23
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Appendix



APPENDIX > OUTSTANDING DEBT INSTRUMENTS - UNIPOL S.P.A. AND UNIPOLSAI S.P.A.



As at 30 June 2023

€m

Issuer	Listed ^a	Nominal amount	Sub./Sen./Hyb.	Tier	Maturity	Coupon
UnipolSai		80 ^b	Hyb.	Tier I	Jul, 2023	Eur6M+1.8% ^c
UnipolSai	✓	500	Sub.	Tier II	Mar, 2028	3.88%
UnipolSai	✓	750	Hyb.	Tier I	Perpetual ^d	5.75%
UnipolSai	✓	500	Hyb.	Tier I	Perpetual ^e	6.38%
Total UnipolSai S.p.A.		1,830				5.38% ^f
Unipol	✓	1,000	Sen.	--	Mar, 2025	3.00%
Unipol	✓	500	Sen.	--	Nov, 2027	3.50%
Unipol (Green Bond)	✓	1,000	Sen.	--	Sep, 2030	3.25%
Total Unipol S.p.A.		2,500				3.20% ^f
Total UnipolSai S.p.A. + Total Unipol S.p.A.		4,330				

^a Listed on the Luxembourg Stock Exchange

^b Fully paid off in July 2023

^c Additional spreads 71.5 bps on 30 Jun and 31 Dec each year

^d 1st call date Jun, 2024

^e 1st call date Apr, 2030

^f Average coupon, calculated on 1H23 average stock



€m

As at 30 June 2023

	Assets		Liabilities
Liquid financial assets	1,720	Senior debt 2025	1,000
		Senior debt 2027	500
		Senior green bond 2030	1,000
Liquid financial assets ^a	1,720	Financial liabilities ^b	2,500

Net balance -780

^a Including liquid financial assets pertaining to Unipol S.p.A. and its 100% direct subsidiaries. Also including 85.24% liquid financial assets pertaining to UnipolReC

^b Nominal value



As at 30 June 2023

		Notes
UnipolSai shareholding	85.21%	ref. slide 5
BPER direct shareholding	10.53%	ref. slide 5
Net financial assets/liabilities	-780 €m	ref. slide 33
1H23 Net operating costs	15 €m	adjusted figure excl. non-recurring costs
DTA	240 €m	Deferred Tax Assets relating to goodwill realignment - local GAAP

Operating figures



Financial Strength Rating

	<u>Moody's</u>	<u>Fitch</u>	<u>AMBEST*</u>	<u>DBRS Morningstar</u>
UnipolSai Assicurazioni	Baa2 Negative Outlook (17 July 2023)	A- Stable Outlook (17 June 2022)	A- Stable Outlook (21 July 2023)	A high Stable Trend (21 July 2023)
UnipolRe			A- Stable Outlook (10 November 2022)	
Siat		A- Stable Outlook (17 June 2022)	A- Stable Outlook (21 July 2023)	A high Stable Trend (21 July 2023)

Debt

Issuer	ISIN	Typology	Maturity date	Rating	
				Moody's	Fitch
Unipol Gruppo	XS1206977495	Senior Unsecured	03/18/2025	Ba1	BBB
	XS1725580622	Senior Unsecured	11/29/2027	Ba1	BBB
	XS2237434803	Senior Unsecured - Green	09/23/2030	Ba1	BBB
UnipolSai Assicurazioni	XS1784311703	Subordinated	1/3/2028	Ba1	BBB-
	XS1078235733	Subordinated	perpetual	Ba2 (hyb)	BBB-
	XS2249600771	Subordinated	perpetual	Ba2 (hyb)	BB



APPENDIX > BEYOND INSURANCE COMPANIES

To date



MOBILITY

UnipolRental
long-term rental

UnipolTech
insurance telematics and e-toll (UnipolMove)

UnipolAssistance
assistance to vehicles, people, houses and comm. activities

UnipolService
car repair through a network of agreed bodyshops

UnipolGlass
installation, repair and replacement of car glasses

Cambiomarcia
e-commerce for trading of used vehicles and e-bikes

I.Car
antitheft through car glasses marking



WELFARE

Centri Medici Santagostino
health centres with high tech innovation

Centri Medici Dyadea
multi-specialist health centres

Casa di Cura Villa Donatello
multi-specialist health centres

Florence Centro Chirurgia Ambulatoriale
health centre specialist in fertility treatments

Davinci Healthcare
management software dedicated to family doctors

Tantosvago
corporate welfare services

WelBee
third party welfare services with in-house IT platform



PROPERTY

UnipolHome
non-insurance services for houses and apartment buildings

Unicasa Italia
Italian leader in apartm. buildings management services

UnipolPay
corporate banking and IMEL services (digital wallet and payments technology)



APPENDIX > UNIPOL GROUP SUBSIDIARIES

Unipol Subsidiaries



UnipolSai: Non-Life and Life insurance company and holding company of the UnipolSai Group

Premiums: 14 €bn

Network: over 2,000 agencies

UnipolSai Subsidiaries



Arca Vita: Bancassurance company (JV among Unipol, Banca Pop. Emilia, Banca Pop. Sondrio and other popolari banks) selling Life products (esp. savings products and pension schemes)

Premiums: 1,894 €m

Network: over 3,000 banking branches



Arca Assicurazioni: Bancassurance company (JV among Unipol, Banca Pop. Emilia, Banca Pop. Sondrio and other *popolari* banks), controlled by Arca Vita, selling MV, household and capital protection

Premiums: 245 €m

Network: over 3,000 banking branches



Linear: Non-Life direct insurance company, which sells MV and Non-Motor products via Internet

Premiums: 193 €m

6th direct insurance company in Italy







UniSalute: Leader in Health insurance, operating in Italy through a network of agreed health centres, clinics and hospitals

Premiums: 574 €m; 3rd health ins. co. in Italy; 1st incl. UnipolSai premiums

FY22 figures.
Network: to date



UnipolSai Subsidiaries (continued)

	<p>BIM Vita: Private Insurance Company resulting from the joint venture with Banca Intermobiliare which sells Life insurance products, with focus on pension schemes and savings</p>	<p>Premiums: 35 €m Network: 77 banking branches</p>
	<p>SIAT: SIAT is the specialized Group transport and aviation insurance company, the only one entirely devoted to these businesses in Italy. It is national leader in the transport, hull and cargo insurance market</p>	<p>Premiums: 152 €m Network: ~ 200 agencies and brokers</p>
	<p>DDOR: Serbia-based leading private insurance company, offering Non-Life and Life products</p>	<p>Premiums: 103 €m Network: 68 agencies and 76 brokers</p>
	<p>Gruppo UNA: Hotel chain made up of 49 hotels - 16 o/w in franchising - and 3 brands: UNA Esperienze (luxury hotels/villas/resorts), UNA HOTELS (4-star hotels/resorts) and UNAWAY (modern hotels/aparthotels)</p>	<p>No. of rooms: 5,680</p>

FY22 figures
Network: to date

Luca Zaccherini, Manager in charge of financial reporting of Unipol Gruppo S.p.A. and UnipolSai Assicurazioni S.p.A., declares, pursuant to article 154-bis, paragraph 2, of the “Consolidated Law on Finance” that the accounting information contained in the presentation corresponds to the figures in corporate accounting records, ledgers and documents.

The content of this document does not constitute a recommendation in relation to any financial instruments issued by the companies or by other companies of the Group, nor it constitutes or forms part of any offer or invitation to sell, or any solicitation to purchase any financial instruments issued by the companies or by other companies of the Group, nor it may be relied upon for any investment decision by its addressees.

Unless otherwise specified, all figures reported in this document refer to the Unipol Group. Numbers may not add up only due to roundings.

SLIDES ON THE 2022-2024 STRATEGIC PLAN AND FY22 RESULTS

The slides of this presentation referring to 2022-2024 Strategic Plan contain information and data, expectations, estimates, forecasts of results and events reflecting views and assumptions by company management. This content may differ, even significantly, from what may actually occur as a result of events, risks, economic conditions and market factors that were not known or foreseeable as at 13 May 2022 (the day of the presentation of the 2022-2024 strategic plan) or that are beyond the control of management. Furthermore, the company shall have no obligations with respect to the subsequent updates of this content.

The corporate scope to which the information contained in these slides refer is to be taken as at 13 May 2022, apart from Incontra Assicurazioni S.p.A. which was excluded on a prudential basis starting from 1 January 2023; consequently, in order to calculate the target changes in 2024, pro-forma 2021 data were used.

The 2022, 2023 and 2024 accounting results and targets are expressed in accordance with accounting standards in effect in 2022 and do not take account of the effects of introduction of the accounting standards IFRS17 and IFRS9.

SLIDES ON THE 1H23 RESULTS

These slides have been prepared by Unipol Gruppo S.p.A. and by UnipolSai Assicurazioni S.p.A. solely for information purposes in the context of the presentation of its 1H23 results.

Unless otherwise specified all 1H23 figures are based on in force IFRS.





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